# Recommendation Memorandum 

To: Todd Hutchinson - Finance Director<br>From: Jeremy Niedfeldt, Managing Director - PFM Financial Advisors LLC<br>Re: Capital Improvement Revenue Note, Series 2023 - Recommendation Memorandum

PFM Financial Advisors LLC ("PFM") was engaged by Alachua County, Florida (the "County") to serve as financial advisor for the County's proposed issuance of the Capital Improvement Revenue Note, Series 2023 (the "2023 Note") to finance the purchase of the Amory and remodel it for a new Emergency Operations Center and Fire Administration location. Based on the desire to receive proposals based on multiple repayment terms ( 15 \& 20 years), low cost of issuance, and recent aggressive bids received from banks for comparable transactions, PFM recommended the County pursue a privately placed direct bank loan, which in today's market was expected to be an efficient and cost-effective method of financing.

At the County's direction, PFM distributed a request for proposals ("RFP") on June 8, 2023, to a list of local, regional and national financial institutions to identify the institution that could provide the County with a tax-exempt fixed rate, non-bank qualified term loan at the lowest overall borrowing cost, pursuant to certain conditions as determined by the County. Prior to the submittal deadline (2:00 pm on July 6, 2023) the County received nine (9) proposals from the following institutions: Bank of America, Capital One, Flagstar, JPMorgan, Regions, TD, Truist, Webster and Wells Fargo. A summary of each proposal is included as Exhibit A.

Of the 9 proposals, Wells Fargo offered the lowest interest rate option for the 15-year term at $3.94 \%$ which includes a make whole call. In comparison, Regions offered an interest rate of 4.21\% but included full prepayment flexibility after two years with no penalty. With the present value of 1 basis point (PV01) valued at approximately $\$ 5,600$, the ap proximate cost of this call flexibility is $\$ 151,200$ [ $(4.21 \%-3.94 \%=27 \mathrm{bps}) \times \$ 5,600]$. This equates to approximately $\$ 14,000$ in additional interest paid each year.

With Regions' proposal, if rates are 50 bps lower in 2 years, the County could refund the 2023 note for present value savings of $\sim 3.00 \%$. To achieve present value savings of $\sim 5.00 \%$, rates would need to be 80 bps lower between 2-3 years from now. Estimates illustrated below:

Refunding Date: 8/1/2025
Potential Interest rate: 3.40\%
Projected NPV Savings: 5.20\%
Total Cashflow savings over
remaining life $=\$ 450 \mathrm{k}$

Refunding Date: 8/1/2026
Potential Interest rate: 3.40\%
Projected NPV Savings: 4.80\%
Total Cashflow savings over remaining life $=\$ 400 \mathrm{k}$

Based on PFM's review and discussions with County staff and Bond Counsel, it was determined that Regions provided the best combination of interest rate and terms most favorable to the County. Given a 15-year term, and volatility in the debt capital markets over the past couple years, we believe the call-option value of total prepayment flexibility after 2 years is potentially greater than the additional interest paid each year leading up to a refunding.

Based on the interest rate and acceptable terms and conditions provided in their proposal, PFM recommends selecting Regions as the loan provider for the 2023 Note. We anticipate bringing the Bond Resolution to the County Board of County Commissioners for final consideration at the August 15, 2023 meeting. If you have any questions, please feel free to contact me at 407-949-2248 or niedfeldtj@pfm.com.

July 7, 2023

Exhibit A Summary of Proposals

Alachua County, Florida


Alachua County, Florida

|  | TD Bank | Truist Bank | Webster | Wells Fargo |
| :---: | :---: | :---: | :---: | :---: |
| Contact Information | Rob Catoe Vice President 813.250.3069 robert.catoe@td.com | Lisa Hayes <br> Senior Vice President 904.632.2599 <br> lisa.c.hayes@truist.com | Mark Cargo Managing Director 704.287.4493 mcargo@websterbank.com | Brian Gibson Vice President 904.351 .7752 brian.t.gibson@wellsfargo.com |
| Tax-Exempt Interest Rates |  |  |  |  |
| 15 year term | 4.14\% | A1) $5.01 \%$ A2) $5.08 \%$ A3) $5.04 \%$ | 4.46\% | A1) $3.94 \%$ A2) $4.45 \%$ A3) $4.05 \%$ |
| 20 year term | 4.15\% | $\begin{aligned} & \text { B1) 5.04\% } \\ & \text { B2) N/A } \\ & \text { B3) 5.07\% } \end{aligned}$ | 4.67\% | - |
| Interest Rate | Fixed | Fixed | Fixed | Indicative |
| Interest Rate Formula | - | - | - | Does not specify |
| Rate (formula) Locked to Closing, or Date to be Set | $8 / 24 / 2023$ if acceptance is provided within 2 business days | 8/31/2023 | 8/25/2023 | Actual rate to be determined on/before 8/22/2023 |
| Draw-down Flexibility | Does Not Specify | Escrow option w/ Draws | Escrow option w/ Draws | Yes; rate is 2 bps lower if fuly funded |
| Prepayment Options | Option A) Make Whole <br> Option B) No prepayment penalty: +37 bps | AB1) Make Whole <br> A2) 8 years at par AB3) 10 years at par | 15 years) Years 1-4: no call; Years 5-7: 101\%; Thereafter: at par 20 years) Years 1-5: no call; Years 6-8: 101\%; Thereafter: at par | A1) Make Whole A2) 5 years at par A3) 10 years at par |
| Bank Counsel Fee | \$8,500 | \$8,500 | Amount not Specified | \$5,000 |
| Notes \& Other Conditions | a) Upfront Fee: $\$ 5,000$ <br> b) Default Rate: $6 \%$ + the Prime Rate as quoted in the Wall Street Journal with a Prime Rate floor of 3\% <br> c) Late Charges: 6\% for any payment 15 days over due <br> d) CAFR due within 270 days of fiscal year end <br> e) Budget due within 60 days of adoption <br> f) ADT: 1.50 x | a) Default Rate: lesser of (i) Prime plus $8 \%$ and <br> (ii) maximum legal rate <br> b) Gross-up language in the event of taxability <br> c) CAFR due within 270 days of fiscal year end <br> d) Budget due within 30 days of adoption <br> e) ADT: $1.50 x$ <br> f) Escrow investment options: (i) 18-month fixed rate of $3.55 \%$ (collateralized funds) or (ii) <br> Managed Rate of $4.05 \%$ (funds not collateralized) <br> g) Term sheet expiration: 8/15/2023 | a) Term sheet expiration: 7/14/2023 | a) Gross-up language in the event of taxability <br> b) Default Rate: Greatest of: (i) Bank's Prime Rate plus $4.00 \%$, (ii) Federal Funds Rate plus $5.00 \%$ or (iii) $10.00 \%$ <br> c) CAFR due within 270 days of fiscal year end <br> d) Budget due within 60 days of adoption |

